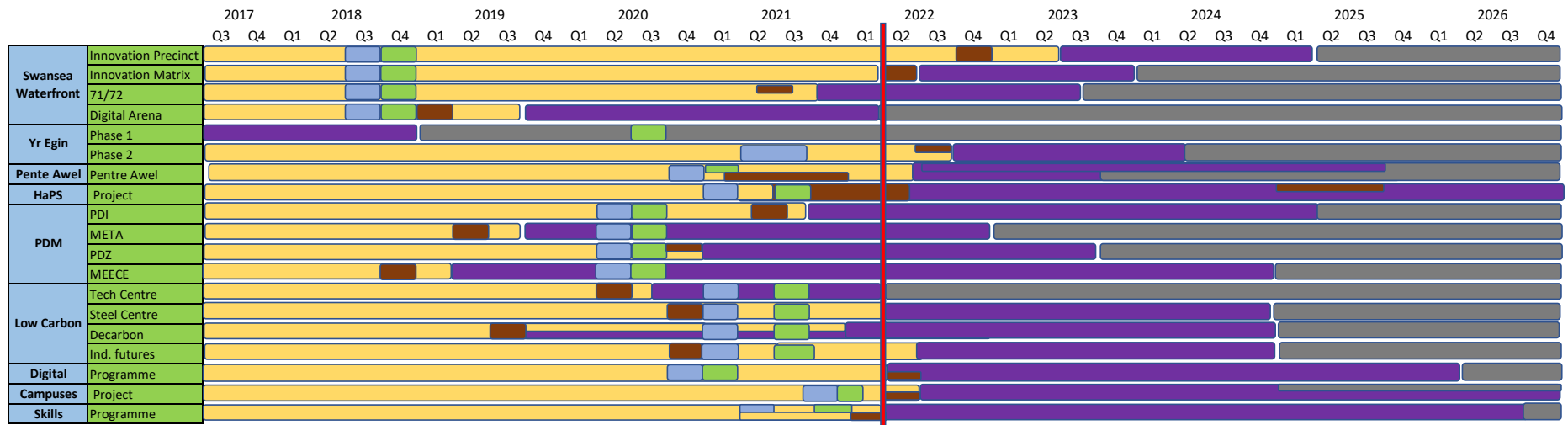


The delivery of preferred options for each project is summarised in the following gantt charts. The status of projects at 23.02.21 is as follows:

· Yr Egin:	FBC	Approved regionally and by WG and UKG and current
· Swansea City & Waterfront:	FBC	Approved regionally and by WG and UKG and current
· Pembroke Dock Marine:	FBC	Approved regionally and by WG and UKG and current
· Homes as Power Stations:	OBC	Awaiting Government approval
· Supporting Innovation and Low Carbon:	OBC	In review
· Pentre Awel:	OBC	Awaiting Government approval
· Campuses:	OBC	In final development
· Digital:	OBC	Awaiting Government approval
· Skills:	OBC	In development

Project Delivery Timeline (Calendar Quarters)		BC In Approval	BC approved	BC Regional Approval - actual	BC W/UKG Approved - actual	Pre-commencement activity Start	Pre-commencement activity End	Main procurement activity	Project Commencement	Project Completion
Swansea Waterfront	Innovation Precinct	Q3 2019	Q4 2019	Nov-18	Oct-19	Q1 2022	Q2 2023	Q4 2022	Q4 2023	Q4 2025
	Innovation Matrix	Q3 2019	Q4 2019	Nov-18	Oct-19	Q1 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2023
	71/72	Q3 2019	Q4 2019	Nov-18	Oct-19	Q1 2021	Q3 2021	Q2 2021	Q4 2021	Q3 2023
	Digital Arena	Q3 2019	Q4 2019	Nov-18	Oct-19	Q2 2017	Q4 2019	Q3 2018	Q4 2019	Q1 2022
Yr Egin	Phase 1		Q3 2020	Nov-18	Jul-19	Q3 2016	Q2 2017	Complete	Q2 2017	Q4 2018
	Phase 2	Q2 2021	Q4 2021	Nov-18	Jul-19	Q1 2021	Q3 2022	Q3 2022	Q4 2022	Q1 2024
Pentre Awel	Business, education, research and clinical delivery	Q4 2020	Q1 2021**	Nov-20	Q1 2021	Q1 2021	Q2 2022	Q3 2021	Q3 2022**	Q2/3 2025***
HAPS	Project	Q1 2021	Q2 2021	Jun-20	Q3 2021	Q3 2017	Q2 2022	Q2 2022	Q2 2022	Q1 2027
PDM	PDI	Q2 2020	Q3 2020	Nov-19	Jun-20	Q3 2020	Q4 2021	Q2 2021	Q3 2021	Q1 2025
	META	Q2 2020	Q3 2020	Nov-19	Jun-20	Q1 2018	Q3 2019	Q2 2019	Q3 2019	Q4 2022
	PDZ	Q2 2020	Q3 2020	Nov-19	Jun-20	Q1 2020	Q4 2020	Q4 2020	Q1 2021	Q3 2023
	MEECE	Q2 2020	Q3 2020	Nov-19	Jun-20	Q3 2018	Q1 2019	Q4 2018	Q2 2019	Q4 2024
SILCG	SB Tech Centre	Q1 2021	Q2 2021	Jul-19	Q3 2021	Q3 2019	Q3 2020	Q2 2020	Q3 2020	Q1 2022
	Steel Centre	Q1 2021	Q2 2021	Jul-19	Q3 2021	Q2 2020	Q4 2020	Q1 2022	Q1 2022**	Q4 2024
	Decarbon	Q1 2021	Q2 2021	Jul-19	Q3 2021	Q4 2019	Q4 2021	Q3 2019	Q4 2019	Q3 2024
	Ind. futures	Q1 2021	Q2 2021	Jul-19	Q3 2021	Q2 2021	Q2 2022	Q4 2020	Q2 2021	Q3 2024
Digital	Programme	Q4 2020	Q1 2021	Dec-20	Q1 2021	Q4 2020	Q4 2021	Q2 2022	Q2 2022	Q1 2026
Campuses	Project	Q1 2021	Q2 2021	Q4 2021	Q4 2021	Q2 2021	Q2 2022	Q2 2022	Q3 2022	Q2 2028 (all phases)
Skills	Project	Q2 2021	Q3 2021	Q3 2021	Q4 2021	Q1 2021	Ongoing	Q1 2022	Q2 2022	Q3 2026



Key	
■	Final BC development Regional approval BC
■	Govt. approval decision to invest received
■	Pre-delivery period inc. BC development
■	Procurement period
■	Delivery Period
■	Operational Period
 	Current date line

Please note these quarters are calendar quarters